

P&O Princess Cruises Pension Scheme

Defined Contribution (DC) Implementation Statement

Covering period 1 April 2024 – 31 March 2025

INTRODUCTION

This document is the annual Implementation Statement (the "Statement") prepared by the Trustee of the Scheme covering the year 1 April 2024 to 31 March 2025 (the "reporting period"). The purpose of this Statement is to:

1. Detail any reviews of the DC Statement of Investment Principles (the "DC SIP") the Trustee has undertaken, and any changes made to the SIP over the year as a result of the review;
2. Set out the extent to which, in the opinion of the Trustee, the Scheme's DC SIP required under section 35 of the Pensions Act 1995 has been followed during the year; and
3. Describe the voting behaviour by, or on behalf of, the Trustee over the year.

This Statement relates to the Defined Contribution Section ("DC Section") of the Scheme administered by Scottish Widows and the Additional Voluntary Contribution ("AVC") benefits under the Defined Benefit Section of the Scheme which are held with Standard Life (collectively referred to as the "DC Investments"). Both arrangements are closed to new joiners. A separate statement has been produced in relation to the Defined Benefit ("DB") assets.

A copy of this document has been published on a publicly accessible website and can be found at <https://www.pocruises.com/legal-and-privacy/pensions>.

REVIEW OF AND CHANGES TO THE DC SIP

The DC SIP sets out the investment principles and practices the Trustee follows when governing the Scheme's DC Investments. It explains the different objectives and risks of the DC funds and the Trustee's approach to responsible investing (including climate change).

A review of the DC SIP was undertaken during the reporting period and the SIP was updated on 24 July 2024 to include the Trustee's policy on illiquid assets. The policy provides details of the DC Section's exposure to illiquid assets through the default strategy and the Trustee's investment beliefs in relation to illiquid investments in the context of the maturing age profile of the membership and the small and declining overall value of DC assets in the Scheme.

ADHERENCE TO THE DC SIP

This section of the Statement covers the extent to which the Trustee believes it has followed the DC SIP over the reporting period. As the vast majority of DC Investments are held within the DC Section, the Trustee has given due focus to this in its reporting.

Overall, the Trustee believes the policies outlined in the DC SIP have been adhered to during the reporting period. Further detail is included in a number of key areas which are set out below. These details relate to those parts of the DC SIP which set out the Trustee's policies, and not those which are statements of fact.

Investment strategy

The Scheme's main DC investment objectives are:

- To ensure the individual fund options are suitably invested and managed to maximise the return commensurate with an acceptable level of risk; and
- To provide members with a diversified range of investment options designed to give members the freedom to structure their own investment policy to suit their individual risk, return, liquidity and funding requirements.

To meet these objectives the Trustee offers members the choice of a range of self-select funds covering the key asset classes and three lifestyle strategies which aim to balance an appropriate level of risk and return depending on a member's time horizon until retirement. Each lifestyle strategy targets a different retirement objective (drawdown, annuity and cash lump sum). This gives members a diversified range of options to meet a range of investment needs and risk/return objectives.

For those members who did not make an active investment decision when the DC Section opened on 1 June 2016, the Trustee has selected the Drawdown Focused Lifestyle Strategy as the 'default' investment option under the Scheme. This was selected based on the profile of the membership including expected risk tolerance and retirement objectives.

The Trustee reviews the default investment option and self-select fund range at least every three years and the next review is scheduled to take place in the 2025-26 Scheme year.

Expected risk and return

The Trustee recognises a range of specific investment risks to which DC members are exposed. These include 'Capital risk', 'Inflation risk', 'Manager risk', 'Pension conversion risk', 'Currency risk', 'Contribution shortfall risk', 'Political risk' and 'Liquidity risk'. These risks have been mitigated through careful consideration and construction of the investment strategy. The Trustee makes available a range of self-select funds with different characteristics, however, it recognises that not all risks can be fully mitigated.

The expected risk and return profile of the DC Section fund range was considered in detail as part of the last investment strategy review and the review concluded that the default fund matched the broad risk profile of the membership, and the self-select options were also appropriate.

On behalf of the Trustee, Scottish Widows makes available an investment leaflet, listing the fund choices available to members in the DC Section and the total fund charge for each fund, and a detailed booklet containing key information on all the available funds, which includes an explanation of the risks associated with investing. Members are encouraged to review their investment decisions to ensure they are appropriate for their personal objectives.

Professional advice

The Trustee is aware of the requirement to take professional advice when setting and reviewing the DC investment strategy. The Trustee appoints an investment adviser at least on a triennial basis to review the default investment option, additional lifestyles and wider fund range.

Investment managers

The Trustee has selected the Scheme's DC investment options from a range of pooled funds which have been made available under the Scottish Widows platform (DC Section) and Standard Life (AVCs). This is a typical structure within a DC context. These pooled funds available under the Scottish Widows platform are managed by a number of third-party investment managers.

The overall suitability of the Scheme's investment managers is formally reviewed as part of the Trustee strategy reviews, with the most recent full strategy review having taken place in the 2022-2023 Scheme year.

Charges are benchmarked annually as part of the Trustee's assessment of 'value for members', the last of which was completed in Q3 2025 (for the period 1 April 2024 to 31 March 2025). As part of the fee benchmarking process the Trustee considered transaction costs (which result from portfolio turnover) and found that these were in line with market averages. The Trustee also noted that the DC funds are predominately passively managed and therefore the managers do not have discretion to deviate from the relevant benchmark and, consequently, manage the level of portfolio turnover.

Performance objectives and monitoring

The Trustee monitors the performance of the DC Section investment funds via a quarterly report prepared by Scottish Widows. This provides the Trustee with a breakdown of the performance of the funds against their respective benchmarks. The Trustee also considers long term performance of the funds as one element of the Scheme's triennial DC investment strategy review.

The Trustee paid particular attention to the LGIM Diversified Fund during the reporting period. This fund is a key component within the default strategy under the DC Section and holds the vast majority of the Scheme's DC assets. The fund aims to achieve 'equity like' returns over the long-term at a lower volatility compared with a pure equity fund. The fund had not delivered returns in line with its equity comparator over 1,3 or 5 years. The Trustee assessed the fund alongside the market context and acknowledged that world equity returns had been largely driven by a small number of technology stocks in the USA. The LGIM Diversified Fund invests in a wide range of assets and is more likely to underperform against world equities during periods of sustained equity growth. The Trustee also assessed the fund against its long-term target of 'Bank of England Base Rate + 3.50% p.a.' which the Trustee believes is a more accurate indicator of long-term performance for this type of fund. The fund has underachieved this target over 1 year but was ahead of the target over a 5 year period. The Trustee also considered qualitative analysis from its investment adviser and concluded that the fund was built on strong fundamental principles and had delivered its returns with volatility broadly half of a pure equity fund. In addition, the Trustee recognises that pension saving generally has a long-term time horizon and the Trustee, therefore, focuses on longer-term performance when reviewing the funds.

The Trustee takes a proportionate approach to monitoring the AVCs with Standard Life given the small number of members with investments in these funds. No material investment performance issues were identified during the reporting period.

Based on the reviews carried out during the reporting period, the Trustee is satisfied that the performance of the investment funds remains consistent with their aims and objectives as set out in the DC SIP.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE ("ESG") CONSIDERATIONS

The Trustee has selected the Scheme's DC investment options from a range of pooled funds which have been made available under the Scottish Widows platform (DC Section) and Standard Life (AVCs). This is a typical structure within a DC context.

The Trustee's direct influence on the fund manager's policies is limited by the pooled nature of the DC Investments. The Trustee has therefore chosen to adopt an approach to ESG that is consistent with the opportunities and constraints of this position and this is reflected in the DC SIP.

The Trustee's policy is that day-to-day decisions relating to the investment of Scheme's DC assets (including ESG considerations) are left to the discretion of the investment managers. However, the Trustee recognises that long-term sustainability issues, including climate change, may have a material impact on investment risk and outcomes.

Therefore, the Trustee has a framework in place to monitor how the investment managers consider ESG factors in their management of the funds, including their voting and engagement behaviour. The Trustee uses this framework to undertake an annual assessment to ensure the management of the funds is aligned with the Trustee's sustainable investment beliefs.

The Trustee undertook its annual ESG assessment in December 2024 with support from its investment adviser. This exercise considered the sustainable investment and stewardship practices focusing on Legal & General as the investment manager holding the majority of DC assets within the Scheme. Specific analysis was undertaken in relation to the level of ESG integration within the L&G Diversified Fund which forms the key component of the Scheme's default arrangement.

Overall, the results of the assessment were positive including LGIM's approach and activities in relation to sustainable investment, for example its decarbonisation target, its approach to exclusions within the management of the fund such as investments relating to controversial weapons, and its strengthened

policies in areas such as diversity and remuneration. The assessment did not indicate any material misalignment between the management of the funds and the Trustee's ESG beliefs.

The L&G Diversified Fund benefits from LGIM's overarching sustainable investing framework, however, following the previous investment review the Trustee acknowledged that some members may wish to invest in a fund that has ESG integration at the heart of its objective and the Trustee has made available an ESG focused self-select fund option for members.

VOTING AND ENGAGEMENT

As covered in the previous section, due to the structure of the investments (which is typical within a DC context), the Trustee has very limited influence on the investment managers' voting and engagement activities. However, when reviewing the investment managers, the Trustee will take account of their approach with respect to sustainable investing including voting policies and engagement to ensure they align with the Trustee's own ESG beliefs.

The Scheme's Investment Consultant, WTW, engages managers on areas for development, not least around resourcing, and improving the breadth and depth of corporate engagements.

In this section of the Statement, the Trustee has provided information on the voting and engagement activities of the Legal & General Investment Management (LGIM) as the Scheme's DC investment manager which holds the vast majority of DC assets. Data provided by LGIM covers the respective portfolios as a whole. Whether a vote is deemed "significant" has been defined by the underlying investment manager in the first instance. From the pool of significant votes provided by the manager the Trustee has extracted some of the key ESG-related votes, in particular, focusing on climate, nature and health to demonstrate the alignment between LGIM's activities and some of the Trustee's key areas of focus for the Scheme under the broader topic of responsible investing.

The Trustee has not reviewed voting and engagement data from BlackRock or Standard Life due to the small amount of assets invested in these funds.

Legal & General Investment Management (LGIM)

The Stewardship report for LGIM can be accessed at the following link:

<https://www.lgim.com/uk/en/responsible-investing/investment-stewardship/>.

A summary of the voting and engagement activities is provided in the tables below. This focuses on the L&G Diversified Fund which holds the vast majority of DC Scheme assets. Further information on the manager's voting and engagement activities is contained in the **Appendix**.

	Name	Voting activity	Examples of significant votes
Default arrangement	L&G Diversified Fund	Number of resolutions where LGIM were eligible to vote: 107,020 Percentage of eligible resolutions that were voted on: 99.77% Percentage of votes cast which were against a Board's proposal: 22.37%	Shell PLC – <i>climate</i> Tencent Holdings Limited – <i>climate</i> National Grid – <i>climate</i> Nestle SA – <i>health</i> Kobe Bussan Co – <i>nature</i>

Details of significant votes

Company name / date of vote	Size of holding (% of portfolio)	Summary of the resolution	How you voted	Rationale for the voting decision	Outcome of the vote
Shell Plc 21/05/2024	0.32%	Approve the Shell Energy Transition Progress	Against	Climate: A vote against is applied. LGIM acknowledge the substantive progress the company has made in respect of climate related disclosure over recent years, and views positively the commitments made to reduce emissions from operated assets and oil products, the strong position taken on tackling methane emissions, as well as the pledge of not pursuing frontier exploration activities beyond 2025. Nevertheless, in light of the revisions made to the Net Carbon Intensity (NCI) targets, coupled with the ambition to grow its gas and LNG business this decade, LGIM expects the company to better demonstrate how these plans are consistent with an orderly transition to net-zero emissions by 2050. In essence, LGIM seeks more clarity regarding the expected lifespan of the assets Shell is looking to further develop, the level of flexibility in revising production levels against a range of scenarios and tangible actions taken across the value chain to deliver customer decarbonisation. Additionally, LGIM would benefit from further transparency regarding lobbying activities in regions where hydrocarbon production is expected to play a significant role, guidance on capex allocated to low carbon beyond 2025 and the application of responsible divestment principles involved in asset sales, given portfolio changes form a material lever in Shells decarbonization.	Pass
Tencent Holdings Limited 14/05/2024	0.25%	Elect Charles St Leger Searle as Director	Against	Climate: A vote against is applied as the company is deemed to not meet minimum standards with regard to climate risk management. LGIM considers this vote to be significant as it is applied under the Climate Impact Pledge, its flagship engagement programme targeting companies in climate-critical sectors. More information on LGIM's Climate Impact Pledge can be found here: https://www.lgim.com/uk/en/responsible-investing/climate-impact-pledge/	Pass

National Grid Plc. 10/07/2024	0.23%	Approve Climate transition plan	For	Climate: LGIM is voting in favour of the National Grid Climate Transition plan. LGIM commends the company's efforts in committing to net-zero emissions across all scopes by 2050 and setting 1.5C-aligned near term science-based targets. LGIM also appreciates the clarity provided in the 'Delivering for 2035 report' and look forward to seeing the results of National Grid's engagement with SBTi regarding the decarbonisation of heating.	Pass
Nestle SA 18/04/2024	0.20%	Report on Non-Financial Matters Regarding Sales of Healthier and Less Healthy Foods	For	Health: LGIM is one of the co-filers of this resolution. LGIM calls for more effective targets to increase the availability of healthier food choices for consumers. There is a clear link between poor diets and chronic health conditions such as obesity, heart disease and diabetes. These in turn may lead to increased healthcare costs and decreased productivity, both of which LGIM believes will have negative impacts on the economy. As the largest food company in the world, LGIM believes Nestle sets an example for the rest of the industry in terms of driving positive change and raising market standards.	N/A
Kobe Bussan Co. Ltd 29/01/2025	0.005%	Elect Director Numata, Hirokazu	Against	Nature: Deforestation Policy - a vote against is applied as the company is deemed to not meet minimum standards with regard to nature risk management.	N/A

Appendix

Voting and Engagement data

The Appendix provides additional detail on the voting and engagement activities for LGIM (including specific information in relation to the L&G Diversified Fund) over the reporting period. This information has been obtained via Scottish Widows.

Legal & General Investment Management Limited (LGIM)

Voting activities (L&G Diversified Fund):

- There were 107,020 eligible votes for the fund over the 12 months to 31 March 2025
- The manager exercised 99.77% of its votes over the year
- 22.37% of votes were against management and 1.10% were abstained

What is LGIM's policy on consulting with clients before voting?

LGIM's voting and engagement activities are driven by ESG professionals and their assessment of the requirements in these areas seeks to achieve the best outcome for all our clients. Our voting policies are reviewed annually and take into account feedback from our clients.

Every year, LGIM holds a stakeholder roundtable event where clients and other stakeholders (civil society, academia, the private sector and fellow investors) are invited to express their views directly to the members of the Investment Stewardship team. The views expressed by attendees during this event form a key consideration as we continue to develop our voting and engagement policies and define strategic priorities in the years ahead. We also take into account client feedback received at regular meetings and/ or ad-hoc comments or enquiries.

Please provide an overview of your process for deciding how to vote.

All decisions are made by LGIM's Investment Stewardship team and in accordance with our relevant Corporate Governance & Responsible Investment and Conflicts of Interest policy documents which are reviewed annually. Each member of the team is allocated a specific sector globally so that the voting is undertaken by the same individuals who engage with the relevant company. This ensures our stewardship approach flows smoothly throughout the engagement and voting process and that engagement is fully integrated into the vote decision process, therefore sending consistent messaging to companies.

How, if at all, have you made use of proxy voting services over the year to 31 March 2025?

LGIM's Investment Stewardship team uses the Institutional Shareholder Services' (ISS) 'ProxyExchange' electronic voting platform to electronically vote clients' shares. All voting decisions are made by LGIM and we do not outsource any part of the strategic decisions. Our use of ISS recommendations is purely to augment our own research and proprietary ESG assessment tools. The Investment Stewardship team also uses the research reports of Institutional Voting Information Services (IVIS) to supplement the research reports that we receive from ISS for UK companies when making specific voting decisions.

To ensure our proxy provider votes in accordance with our position on ESG, we have put in place a custom voting policy with specific voting instructions. These instructions apply to all markets globally and seek to uphold what we consider are minimum best practice standards which we believe all companies globally should observe, irrespective of local regulation or practice.

We retain the ability in all markets to override any vote decisions, which are based on our custom voting policy. This may happen where engagement with a specific company has provided additional information (for example from direct engagement, or explanation in the annual report) that allows us to apply a qualitative overlay to our voting judgement. We have strict monitoring controls to ensure our votes are fully and effectively executed in accordance with our voting policies by our service provider. This includes

a regular manual check of the votes input into the platform, and an electronic alert service to inform us of rejected votes which require further action.

What process did you follow for determining the “most significant” votes?

As regulation on vote reporting has recently evolved with the introduction of the concept of ‘significant vote’ by the EU Shareholder Rights Directive II, LGIM wants to ensure we continue to help our clients in fulfilling their reporting obligations. We also believe public transparency of our vote activity is critical for our clients and interested parties to hold us to account.

For many years, LGIM has regularly produced case studies and/ or summaries of LGIM’s vote positions to clients for what we deemed were ‘material votes’. We are evolving our approach in line with the new regulation and are committed to provide our clients access to ‘significant vote’ information.

In determining significant votes, LGIM’s Investment Stewardship team takes into account the criteria provided by the Pensions & Lifetime Savings Association (PLSA) guidance. This includes but is not limited to:

- High profile vote which has such a degree of controversy that there is high client and/ or public scrutiny;
- Significant client interest for a vote: directly communicated by clients to the Investment Stewardship team at LGIM’s annual Stakeholder roundtable event, or where we note a significant increase in requests from clients on a particular vote;
- Sanction vote as a result of a direct or collaborative engagement; and
- Vote linked to an LGIM engagement campaign, in line with LGIM Investment Stewardship’s 5-year ESG priority engagement themes.

We provide information on significant votes in the format of detailed case studies in our quarterly ESG impact report and annual active ownership publications.

The vote information is updated on a daily basis and with a lag of one day after a shareholder meeting is held. We also provide the rationale for all votes cast against management, including votes of support to shareholder resolutions.

If you have any additional questions on specific votes, please note that LGIM publicly discloses its vote instructions on our website at: <https://vds.issgovernance.com/vds/#/MjU2NQ==/>.

Are you currently affected by any conflicts, across any of your holdings?

Please refer to the LGIM investment stewardship conflict of interest document at the following link: https://am.landg.com/asset/49916f/globalassets/lgim/_document-library/responsible-investing/stewardship-conflicts-of-interest.pdf/

Please include here any additional comments which you believe are relevant to your voting activities or processes

It is vital that the proxy voting services are regularly monitored and LGIM do this through quarterly due diligence meetings with ISS. Representatives from a range of departments attend these meetings, including the client relationship manager, research manager and custom voting manager. The meetings have a standing agenda, which includes setting out our expectations, an analysis of any issues we have experienced when voting during the previous quarter, the quality of the ISS research delivered, general service level, personnel changes, the management of any potential conflicts of interest and a review of the effectiveness of the monitoring process and voting statistics. The meetings will also review any action points arising from the previous quarterly meeting.

LGIM has its own internal Risk Management System (RMS) to provide effective oversight of key processes. This includes LGIM’s voting activities and related client reporting. If an item is not confirmed as completed on RMS, the issue is escalated to line managers and senior directors within the organisation. On a weekly basis, senior members of the Investment Stewardship team confirm on LGIM’s internal RMS that votes have been cast correctly on the voting platform and record any issues experienced. This is then reviewed by the Director of Investment Stewardship who confirms the votes have been cast correctly on a monthly basis. Annually, as part of our formal RMS processes the Director

of Investment Stewardship confirms that a formal review of LGIM's proxy provider has been conducted and that they have the capacity and competency to analyse proxy issues and make impartial recommendations.